ius ACTIVITY PLAN 2024

Public Version



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Strategic Fundamentals
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* • **1. IUS FUNDAMENTALS**

Vision | Mission | Values | Elevator Pitch



Vision, Mission, DNA

Vision

We believe in shaping European Consumer Protection to bring effective Justice for All.

Mission

In our pursuit for Justice for All, we relentlessly pursue righteous markets where the interests, dignity and freedom of people flourish together with robust competitiveness and vigorous innovation.

Our cultural DNA

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We define ourselves as being:

- Restless civil rights Advocates.
- Public service devoted.
- Top Experts in Class Actions.
- Bolt gamechangers for Good.



Values and Strategic Axes

Values

The values that we stick ourselves to are: Justice & Redress. Competence. Integrity. Transparency. Perseverance. Boldness. Fairness.

Strategic Axes

In the pursuit of our mission, we commit ourselves to focus on the following set of strategic targets, which constitute our Strategic Axes of Activity:

- Consumer protection with a concern for ESG
- Development of a Digital Society that fully respects Data, Privacy and Digital Rights
- Acting against threats to Democracy and Human Rights
- Promoting the Private Enforcement of Competition Law to the Benefit of Consumers.
- Contributing to innovative jurisprudence and decisionmaking.



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Elevator pitch (1/2)

lus is...

a European consumer rights' NGO, who,

With a focus on...

Consumer Rights,

Personal Data, Privacy, Self-determination

Competition Law

Developing new jurisprudence

Thanks to

its top expertise in class actions, consumer rights advocacy and a restless game changing attitude,

Has achieved

With only 4 years of existence, has **more than 30 class actions** and several citizen **rights advocacy activities ongoing**,

Our cultural DNA

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is contributing to a new European paradigm of justice, wellbeing and redress for Consumers and Citizens,

Is recognized

by the Government where is based, is registered with the European Commission Register for Transparency, is invited member of the Portuguese Council for Consumption,

Elevator pitch (2/2)

lus is becoming

A «Qualified Entity» for EU cross-border class actions, ensuing the RAD transposition in December 2023 in Portugal.

Has grown

Exponentially in members to more than 7,000 in 2023, in only 10 months.

Its outreach

Is crossing borders, and

For the future, lus aims to:

Do more and better, for the benefit of Consumers, in Europe, by:

- expanding to other EU geographies
- keep developing expertise and diversifying initiatives
- Strengthening the network of partners, funders, and experts
- intensifying public affairs activity to contribute more to regulatory landscape
- intensifying advocacy for the empowerment and wellbeing of ocnsumers.

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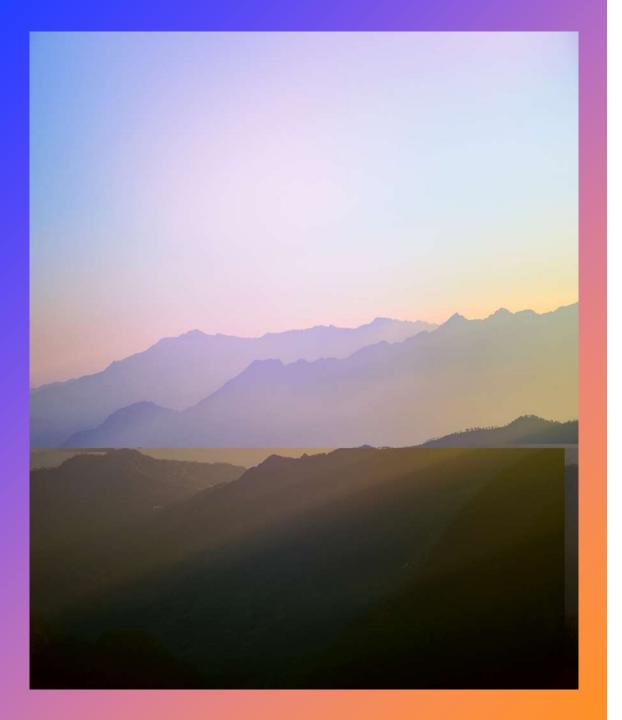
2. GOALS

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Short-, Medium-, Long-term Goals





GOALS

Good, better, best. Never let it rest.

'Til your good is better and your better is best.

St. Jerome

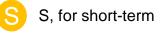


GOALS

The following defines a roadmap of Short- Medium- and Long-Term goals to guide the lus Team to **positively impact Consumers**, to **give confidence to our Service Providers**, our **Funders** and to **all Stakeholders** with whom we interact with.

Be Stronger	Reach Farther	Be positively perceived	Influence more
Internal Efficiency S Best practices of Governance	Advance consumer S initiatives	Promote positive media M	Contribute to Innovative Jurisprudence
Financing of activities	More injunctive and redress class actions	Continue to expand outreach	Contribute to lawmaking & regulation
	Promote faster decisions S and behavioral changes	Act on up-to-date consumer problems of public interest	Advocate for of a business culture of compliance





M, for medium-term

3. ACTIONS & RESOURCES PLAN

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Goals & Actions (1/4)

Be stronger	GROUP I	
1. Internal Efficiency 2. Governance Best Practices	Action 1: Automate procedures/templates in all areas of Management Action 2: Improve backoffice services Action 3: Ensure resilience and redundancy of IT resources Action 4: Approve New Internal Regulation & Review Modus Operandi	
	Action 5: Implement Claim Management Platform	
3. Financing	Action 1: Define Policy and Action Plan for Fund raising Action 2: Develop LFA templates in light of RAD transposition in Portugal	



Goals & Actions (2/4)

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Reach Farther	GROUP II
1. Initiatives (non-judicial)	Action 1:Engage in up-to-date non-court initiatives of public interest for consumers
2. Class Actions	Action 1: Portugal new cases Action 2: Entry in Spain
3. Promote faster decisions and behavioral changes	Action 1: Negotiate court settlement agreements in accordance with Settlement Policy Action 2: Interact with Regulators to promote behavioral changes of companies to the benefit of consumers



Goals & Actions (3/4)

Communicate Better	GROUP III
1. Promote positive media coverage	Refer to Group II, Action 1.1. above Action 1: Regular media presence to explain lus missions and Initiaties
2. Increase Outreach	Action 1: Develop Digital & Influencer Marketing Plan Action 2: Develop Community and Book building Action 3: Develop Public Affairs Plan with EU institutions



ACTIONS

Goals & Actions (4/4)

Contribute More	GROUP IV
	Action 1: Court initiatives and Academic-like initiatives with
	Judges
	Action 2: Publish doctrinal articles in scientific of
1. Contribute to Innovative Jurisprudence	professional publications
	Action 3: Communication of activities of lus Academics in
	the scientific realm
	Action 4: Add a lus wiki to lus website
	Action 5: Create a Scientific Council & Annual Conference
	Action 1. Engago Dublic Affairs Dian w/ Logislators 9
2. Contribute to lawmaking & regulation	Action 1: Engage Public Affairs Plan w/ Legislators &
	Regulators Action 2: Add special-purpose Communication Plan
	Action 2. Add special purpose communication rian
	Action 1: Engage with Industry associations to advocate
3. Advocate for of a business culture of	benefits of compliance
compliance	Action 2: Push for exemplary redress cases that dissuade
	wrongdoing that harms consumers the most 15

4. TIMELINE

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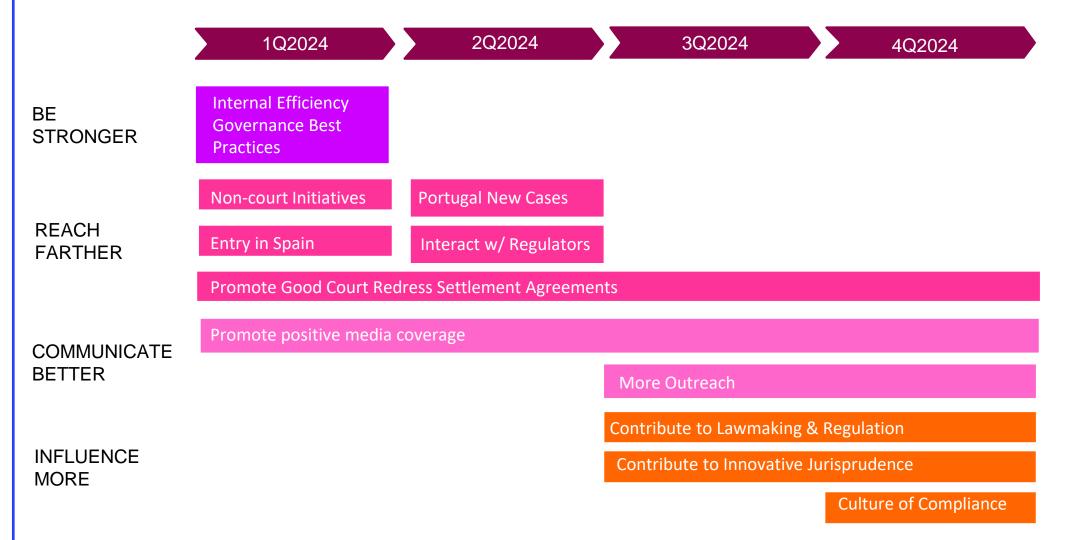
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Timeline









Timeline

Group I All Actions	Group II Action 2.1 (New	Group III Action 2	Group IV Actions 1.
Group II Action 1.1.	Cases PT)	Group IV Actions 2	
Action 2.2 (Spain)	Action 3.2.	Actions 3	
All Year Actions:	All Year Actions:	All Year Actions:	All Year Actions:
Group II Actions 3.1.	Group II Actions 3.1.	Group II- 3.1.	Group II- 3.1.
Group III Actions 1.1.	Group III Actions 1.1.	Group III Actions 1.1.	Group III Actions 1.1.
Actions 3.	Actions 3.	Actions 3.	Actions 3.
1Q2024	202024	3Q2024	4Q2024